## Transatlantic Programs Center's Involvement in the First Contract Awarded for the Logistics Civil Augmentation Program (1991-1997)

The Logistics Civil Augmentation Program, or LOGCAP, is a U.S. Army program aimed at using a civilian contractor to prepare plans and perform selected services to augment U.S. forces during military contingency operations. The program is outlined in Army Regulation 700-137, 16 December 1985.

In October 1991 the Commander, U.S. Army Corps of Engineers, offered the services of the Corps to assist the Army with infrastructure contingency planning and readiness. The Army's Deputy Chief of Staff for Logistics provided the Corps with funding to award and administer this contract (now known as LOGCAP I). Responsibility for awarding this contract was assigned to the Corps' Transatlantic Division (now called the Transatlantic Programs Center).

In August 1992, the Transatlantic Division awarded LOGCAP I and administered this contract from 1992 through 1997. The worldwide umbrella contract was put in place during peacetime to plan for, and provide when required, logistical support to U.S. Army deployments in response to contingency operations. This rapid response contract was set up to provide basic life support (shelter, sanitation, food, and laundry) and maintenance and transportation services.

LOGCAP I was competitively awarded to Brown & Root Services of Houston, Texas, for \$3.9 million. Under the one-year basic contract, with four one-year option periods that could be exercised at the government's discretion, the contractor was responsible for:

- Management planning The contractor worked with Army major commands and other Corps organizations to develop, maintain, and refine planning documents to support anticipated contingency scenarios.
- Event execution The contractor was required to be prepared to support contingency or military operations by executing the plan, and such activities would be priced separately.

The contract anticipated that during contingencies, the contractor could be required to set up areas at air and sea bases to receive troops and transport them to support areas before they were deployed to the field. For planning purposes, these camps could support a total of 20,000 troops and could include life support services and facilities. The contract provided a flexible means of providing logistics and engineering services as needed to support a contingency operation, with the volume and types of services to be determined by the theater commander.

The Defense Contract Management Agency, along with other federal agencies, supported the Transatlantic organization by administering the contract in the field once it was required to support a contingency operation.

## **Events LOGCAP I Supported**

The Transatlantic organization, as the office administering LOGCAP I, tasked Brown and Root Services to support the following events from 1992 through 1997:

- For **Operation Restore Hope** in Somalia, beginning in December 1992, the contractor provided logistics services to both U.S. and United Nations troops during a 16-month period. Services included weatherizing buildings, drilling wells, restoring electricity, removing trash and debris, and providing laundry operations. Later, the contractor was engaged to complete the retrograde and withdrawal of remaining U.S. equipment when it was no longer needed.
- For **Operation Support Hope** in Zaire and Rwanda, the contractor was tasked with producing, transporting, and storing water for the U.S. military. This effort occurred from August through October 1994.
- For **Operation Uphold Democracy** in Haiti, the contractor provided the full range of logistics services for U.S. and multi-national forces from life support (base camp set up, food, water, and sanitation services) to transportation and maintenance services (vehicle maintenance, air and seaport operations, repair of transportation routes). These services were provided as needed from September 1994 through April 1996.
- For **Operation Vigilant Warrior** in Southwest Asia in Fall 1994, the contractor provided food and transportation services for U.S. troops deployed to the Middle East.
- For NATO's **Operation Deny Flight** which patrolled the "no fly" zone over Bosnia-Herzegovina, the contractor provided a temporary contingency billeting area to support U.S. military operations from Aviano Air Base in Italy. The temporary camp provided life support facilities for approximately 1,000 members of the U.S. forces who were temporarily assigned there. This work occurred from September to December 1995.
- For **Operation Joint Endeavor**, the contractor was activated in December 1995 to set up and operate an intermediate staging base in Hungary and to help establish and/or operate some 24 base camps in Croatia and Bosnia. Additionally, the contractor provided services such as food preparation, laundry, waste removal, and refuse collection; transportation and cargo services; port operations; and road maintenance and repair. LOGCAP I supported operations in the Balkans until May 1997.

Subsequent logistics services contracts for U.S. Army forces in the Balkans were not awarded under the auspices of the Logistics Civil Augmentation Program.

## **Costs under LOGCAP I**

Total expenditures were approximately \$824 million for the entire contract period, August 1992 through May 1997. Balkans operations were the bulk of those expenditures, at \$546.6 million.

- Operation Restore Hope (Somalia) \$109.7 million
- Operation Support Hope (Zaire/Rwanda) \$6.3 million-
- Operation Uphold Democracy (Haiti) \$150.1 million
- Operation Deny Flight (Italy) \$6.3 million
- Operation Vigilant Warrior (Middle East) \$5 million
- Operations Joint Endeavor/Joint Guard (Balkans) \$546.6 million

## **Transition of LOGCAP to the Army Materiel Command**

In April 1996, the Department of Army transferred management of LOGCAP to the Army Materiel Command. The Army Materiel Command assumed program management responsibilities on October 1, 1996, while the Corps of Engineers retained responsibility for the LOGCAP I contract through the last option year and for contract closeout activities. The Army Materiel Command has awarded subsequent LOGCAP contracts since that time.